

Template Proxy Letter Under the Terms of Article 23 of Portuguese Securities Code
(Código dos Valores Mobiliários)

To the
Chairman of the Shareholders' General Meeting of
RAMADA INVESTIMENTOS E INDÚSTRIA, S.A.
Rua Manuel Pinto de Azevedo, 818
4100-320 PORTO
Portugal

[Date]

[...] (shareholders' identification: name or company name, tax identification number or company number, address or head office), holder of [...] shares, appoints [...] or [...], holder of the tax identification number [...], to represent him/her in the Shareholders' General Meeting of the Company, convened for the 28th of April 2025, at 11:00 hours (Lisbon Time (UTC+1)), in its head office, granting him/her powers, in this General Meeting, regarding all items on the agenda mentioned in the Notice of Meeting, or any other items added to the agenda, to vote in the way they believe best suits the interests of the represented party.

Signature and ID number
or
Name and capacity