

## Minutes of Representation Letter

(1)..... (full identification of the shareholder), holder of ..... shares which correspond to ..... votes, appoints ..... to represent him/her in the Annual General Meeting of F. RAMADA INVESTIMENTOS, SGPS, S.A., convened for the 14<sup>th</sup> of April 2014, at 10:30h, granting him/her powers, in this General Meeting, to decide upon all and any points on the agenda, as she/he considers fit.

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Signature and ID Card No.

*(1) If the shareholder is a legal person, besides the respective identification the person who signs the power of attorney will also have to be identified, indicating the capacity in which s/he does so and if s/he has ample powers for the act*