



**RAMADA** INVESTIMENTOS  
E INDÚSTRIA

## General Meeting's Preparatory Information

(Article 289 of the Portuguese Companies Code

and article 21-C of the Securities Code)



**RAMADA** INVESTIMENTOS  
E INDÚSTRIA

**Full names of Members of Management and Supervisory  
Statutory Bodies as well as of the Board of the General  
Shareholders' General Meeting**

(Paragraph a) of no. 1 of article 289 of the Portuguese Companies Code)

## *Statutory Bodies*

### **Shareholder's General Meeting**

Chairman – José Francisco Pais da Costa Leite

Secretary – Cláudia Alexandra Gonçalves dos Santos Dias

### **Board of Directors**

João Manuel Matos Borges de Oliveira – Chairman

Paulo Jorge dos Santos Fernandes – Member

Domingos José Vieira de Matos – Member

Pedro Miguel Matos Borges de Oliveira – Member

Ana Rebelo de Carvalho Menéres de Mendonça – Member

### **Executive Directors**

João Manuel Matos Borges de Oliveira – Chairman

Paulo Jorge dos Santos Fernandes – Member

Domingos José Vieira de Matos – Member

Pedro Miguel Matos Borges de Oliveira – Member



## **Remuneration Committee**

João da Silva Natária – Chairman

José Francisco Pais da Costa Leite – Member

Pedro Nuno Fernandes de Sá Pessanha da Costa – Member

## **Statutory Audit Board**

Pedro Nuno Fernandes de Sá Pessanha da Costa – Chairman

André Seabra Ferreira Pinto – Member

José Guilherme Barros Silva – Member

Luís Filipe Alves Baldaque de Marinho Fernandes – Substitute

## **Statutory External Auditor**

Sociedade de Revisores Oficiais de Contas

*DELOITTE & ASSOCIADOS, SROC, S. A.,*

Represented by António Manuel Martins Amaral ou por Miguel Nuno Machado Canavarro Fontes

## **Company Secretary**

Secretary – Adília Miranda dos Anjos

Substitute – Alfredo Luís Portocarrero Pinto Teixeira



## **Positions held by Members of the Statutory Bodies in other Companies**

(Paragraph b) of no. 1 of article 289 of the Portuguese Companies Code)

## Board of Directors

### João Manuel Matos Borges de Oliveira

- Alteria, S.G.P.S., S.A. (Member of the Board of Directors)
- Altri, SGPS, S.A. (Member of the Board of Directors)
- Altri Abastecimento de Madeira, S.A. (Member of the Board of Directors)
- Altri Participaciones Y Trading, S.L. (Member of the Board of Directors)
- Base Holding, SGPS, S.A. (Member of the Board of Directors)
- Caderno Azul, S.G.P.S., S.A. (Member of the Board of Directors)
- Caima – Indústria de Celulose, S.A. (Member of the Board of Directors)
- Caima Energia – Emp. Gestão e Exploração de Energia, S.A. (Member of the Board of Directors)
- Captaraíz – Unipessoal, Lda. (Member of the Board of Directors)
- Celulose Beira Industrial (Celbi), S.A. (Member of the Board of Directors)
- Celtejo – Empresa de Celulose do Tejo, S.A. (Member of the Board of Directors)
- Cofina, SGPS, S.A. (Member of the Board of Directors)
- Cofina Media, S.A. (Member of the Board of Directors)
- Cofihold SGPS, S.A. (Member of the Board of Directors)
- Elege Valor, S.G.P.S., S.A. (Member of the Board of Directors)
- F. Ramada II Imobiliária, S.A. (Member of the Board of Directors)
- Indaz, S.A. (Member of the Board of Directors)
- Jardins de França – Empreendimentos Imobiliários, S.A. (Member of the Board of Directors)
- Malva – Gestão Imobiliária, S.A. (Member of the Board of Directors)
- Préstimo – Prestígio Imobiliário, S.A. (Member of the Board of Directors)
- Ramada Aços, S.A. (Member of the Board of Directors)
- Ramada Storax, S.A. (Member of the Board of Directors)
- Storax Limited (Member of the Board of Directors)
- Sociedade Imobiliária Porto Seguro – Investimentos Imobiliários, S.A. (Member of the Board of Directors)
- Torres da Luz – Investimentos imobiliários, S.A. (Member of the Board of Directors)
- Universal – Afir, S.A. (Member of the Board of Directors)

## **Paulo Jorge dos Santos Fernandes**

- Actium Capital, SGPS, S.A. (Member of the Board of Directors)
- Alteria, S.G.P.S., S.A. (Member of the Board of Directors)
- Altri, SGPS, S.A. (Member of the Board of Directors)
- Altri Abastecimento de Madeira, S.A. (Member of the Board of Directors)
- Altri Participaciones Y Trading, S.L. (Member of the Board of Directors)
- Base Holding, SGPS, S.A. (Member of the Board of Directors)
- Caima – Indústria de Celulose, S.A. (Member of the Board of Directors)
- Caima Energia – Emp. Gestão e Exploração de Energia, S.A. (Member of the Board of Directors)
- Celulose Beira Industrial (Celbi), S.A. (Member of the Board of Directors)
- Celtejo – Empresa de Celulose do Tejo, S.A. (Member of the Board of Directors)
- Cofihold - SGPS, S.A. (Member of the Board of Directors)
- Cofina, S.G.P.S., S.A. (Member of the Board of Directors)
- Cofina Media, S.A. (Member of the Board of Directors)
- Elege Valor, S.G.P.S., S.A. (Member of the Board of Directors)
- F. Ramada II Imobiliária, S.A. (Member of the Board of Directors)
- Jardins de França – Empreendimentos Imobiliários, S.A. (Member of the Board of Directors)
- Malva – Gestão Imobiliária, S.A. (Member of the Board of Directors)
- Préstimo – Prestígio Imobiliário, S.A. (Member of the Board of Directors)
- Ramada Aços, S.A. (Member of the Board of Directors)
- Ramada Storax, S.A. (Member of the Board of Directors)
- Sociedade Imobiliária Porto Seguro – Investimentos Imobiliários, S.A. (Member of the Board of Directors)
- Torres da Luz – Investimentos Imobiliários, S.A. (Member of the Board of Directors)



## **Domingos José Vieira de Matos**

- Alteria, S.G.P.S., S.A. (Member of the Board of Directors)
- Altri, SGPS, S.A. (Member of the Board of Directors)
- Altri Florestal, S.A. (Member of the Board of Directors)
- Base Holding, SGPS, S.A. (Member of the Board of Directors)
- Caima – Indústria de Celulose, S.A. (Member of the Board of Directors)
- Celulose Beira Industrial (Celbi), S.A. (Member of the Board of Directors)
- Cofina, SGPS, S.A. (Member of the Board of Directors)
- Cofihold SGPS, S.A. (Member of the Board of Directors)
- Elege Valor, S.G.P.S., S.A. (Member of the Board of Directors)
- F. Ramada II Imobiliária, S.A. (Member of the Board of Directors)
- Jardins de França – Empreendimentos Imobiliários, S.A. (Member of the Board of Directors)
- Livrefluxo, S.G.P.S., S.A. (Member of the Board of Directors)
- Malva – Gestão Imobiliária, S.A. (Member of the Board of Directors)
- Préstimo – Prestígio Imobiliário, S.A. (Member of the Board of Directors)
- Ramada Aços, S.A. (Member of the Board of Directors)
- Ramada Storax, S.A. (Member of the Board of Directors)
- Sociedade Imobiliária Porto Seguro – Investimentos Imobiliários, S.A. (Member of the Board of Directors)
- Torres da Luz – Investimentos imobiliários, S.A. (Member of the Board of Directors)
- Universal - Afir, S.A. (Member of the Board of Directors)





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## **Pedro Miguel Matos Borges de Oliveira**

- Alteria, S.G.P.S., S.A. (Member of the Board of Directors)
- Altri, SGPS, S.A. (Member of the Board of Directors)
- Altri Florestal, S.A. (Member of the Board of Directors)
- Celulose Beira Industrial (Celbi), S.A. (Member of the Board of Directors)
- Cofihold SGPS, S.A. (Member of the Board of Directors)
- Cofina, S.G.P.S., S.A. (Member of the Board of Directors)
- Elege Valor, S.G.P.S., S.A. (Member of the Board of Directors)
- F. Ramada II Imobiliária, S.A. (Member of the Board of Directors)
- Jardins de França – Empreendimentos Imobiliários, S.A. (Member of the Board of Directors)
- Malva – Gestão Imobiliária, S.A. (Member of the Board of Directors)
- Préstimo – Prestígio Imobiliário, S.A. (Member of the Board of Directors)
- Ramada Aços, S.A. (Member of the Board of Directors)
- Ramada Storax, S.A. (Member of the Board of Directors)
- Sociedade Imobiliária Porto Seguro – Investimentos Imobiliários, S.A. (Member of the Board of Directors)
- Torres da Luz – Investimentos imobiliários, S.A. (Member of the Board of Directors)
- Universal - Afir, S.A. (Member of the Board of Directors)
- Valor Autêntico, S.G.P.S., S.A. (Member of the Board of Directors)
- 1 Thing, Investments, S.G.P.S., S.A. (Member of the Board of Directors)

## **Ana Rebelo de Carvalho Menéres de Mendonça**

- Altri, SGPS, S.A. (Member of the Board of Directors)
- Cofina, S.G.P.S., S.A. (Member of the Board of Directors)
- Jardins de França – Empreendimentos Imobiliários, S.A. (Member of the Board of Directors)
- Promendo, SGPS, S.A. (Member of the Board of Directors)
- Préstimo – Prestígio Imobiliário, S.A. (Member of the Board of Directors)
- Ramada Aços, S.A. (Member of the Board of Directors)
- Ramada Storax, S.A. (Member of the Board of Directors)



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## Statutory Audit Board

### **Pedro Nuno Fernandes de Sá Pessanha Da Costa**

Altri, SGPS, S.A. (Member of the Statutory Audit Board)

Cofina, SGPS, S.A. (Member of the Statutory Audit Board)

Altri, SGPS, S.A. (Member of the Remuneration Committee)

Cofina, SGPS, S.A. (Member of the Remuneration Committee)

Unicer Bebidas, S.A. (Chairman of the General Shareholders Meeting)

SOGRAPE Vinhos, S.A. (Chairman of the General Shareholders Meeting)

SOGRAPE Vinhos, S.A. (Chairman Committee Remuneration)

### **André Seabra Ferreira Pinto**

Altri, SGPS, S.A. (Member of the Statutory Audit Board)

Cofina, SGPS, S.A. (Member of the Statutory Audit Board)

Grupo Mecwide ((Member of the Board of Directors)

MWIDE, SGPS, S.A. (Member of the Board of Directors)

Toguether We Change Investments, LDA. e Virtusai, LDA. (Manager)

### **José Guilherme Barros Silva**

Altri, SGPS, S.A. (Member of the Statutory Audit Board)

Cofina, SGPS, S.A. (Member of the Statutory Audit Board)

SEF – Serviços de Saúde e Fisioterapia, S.A. (Member of the Board of Directors)

Fisiofafe, S.A. (Member of the Board of Directors)

Clínica de S. Cosme de Gondomar II, Fisioterapia, S.A. (Member of the Board of Directors)

GNG – Comércio de Vestuário, S.A. (Member of the Board of Directors)



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## **ARTICLE 21-C OF THE PORTUGUESE SECURITIES CODE**

- **Total number of shares in 24 March 2016 – 25.641.459  
with nominal value of Eur. 1 each**
- **Total number of voting rights in 24 March 2016 –  
23.077.314**